## NATURAL CAPITAL IN THEORY AND PRACTICE









Phil Cryle Valuing Nature Programme Business School 8<sup>th</sup> March 2017



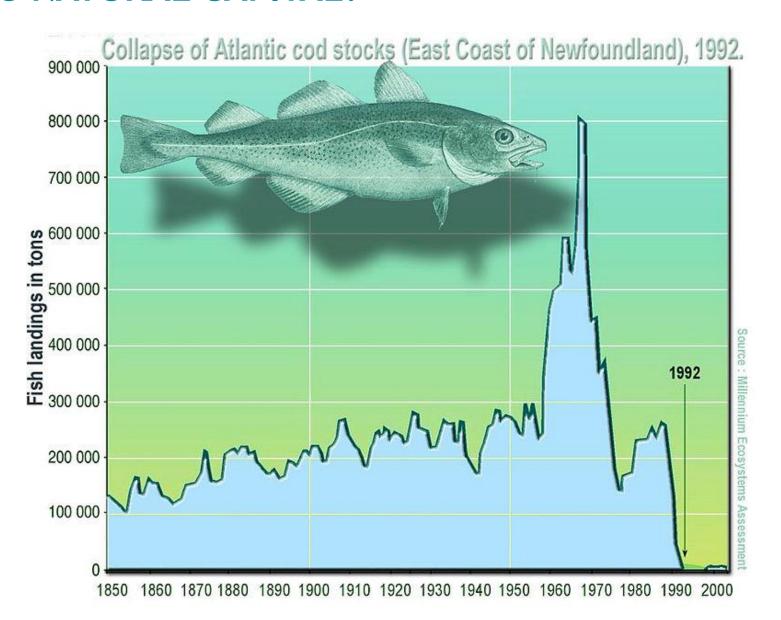
#### WHAT IS NATURAL CAPITAL?



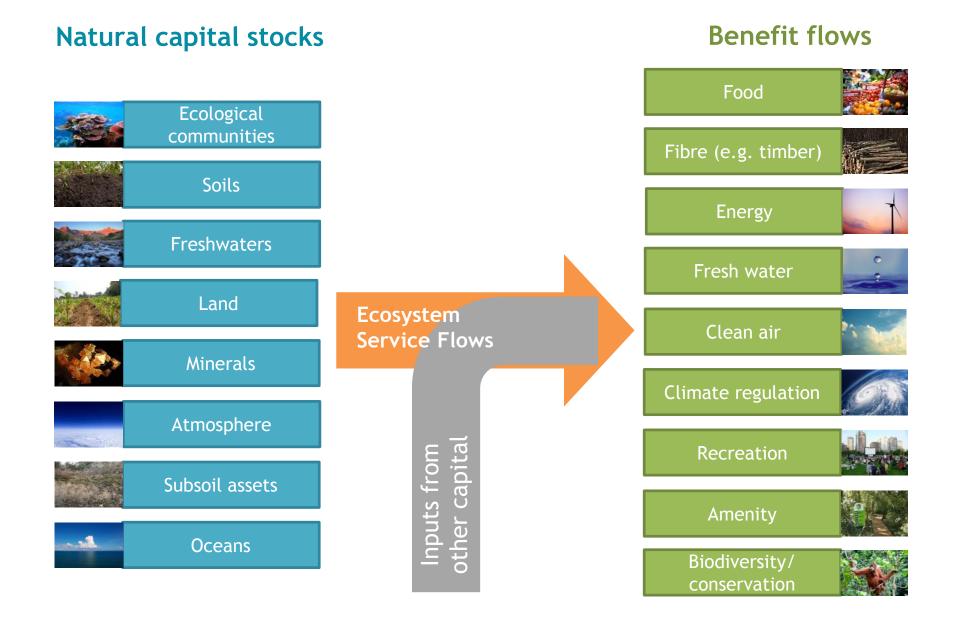
The elements of nature that directly and indirectly produce value or benefits to people, including ecosystems, species, freshwater, land, minerals, the air and oceans, as well as natural processes and functions

Natural Capital Committee (2014)

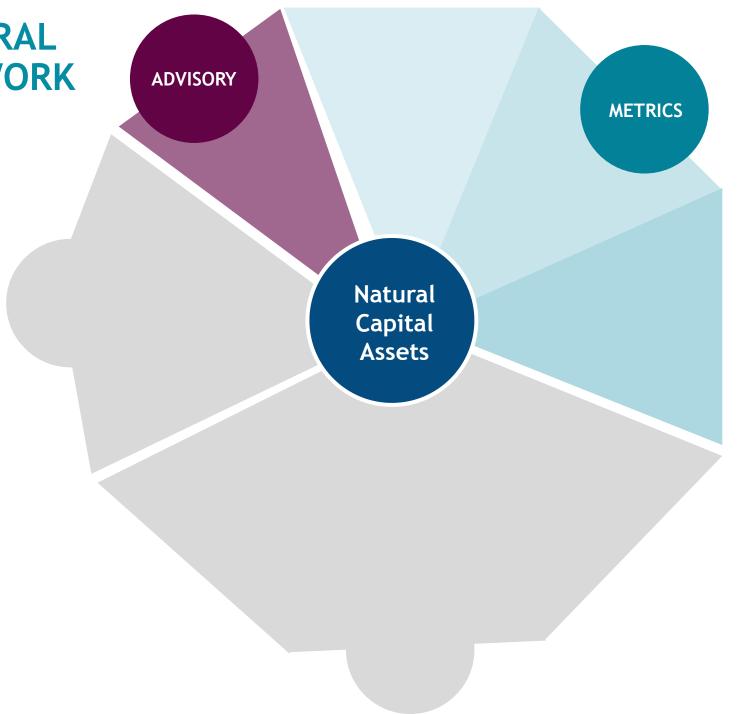
## WHAT IS NATURAL CAPITAL?



# WHY IS NATURAL CAPITAL DIFFERENT?



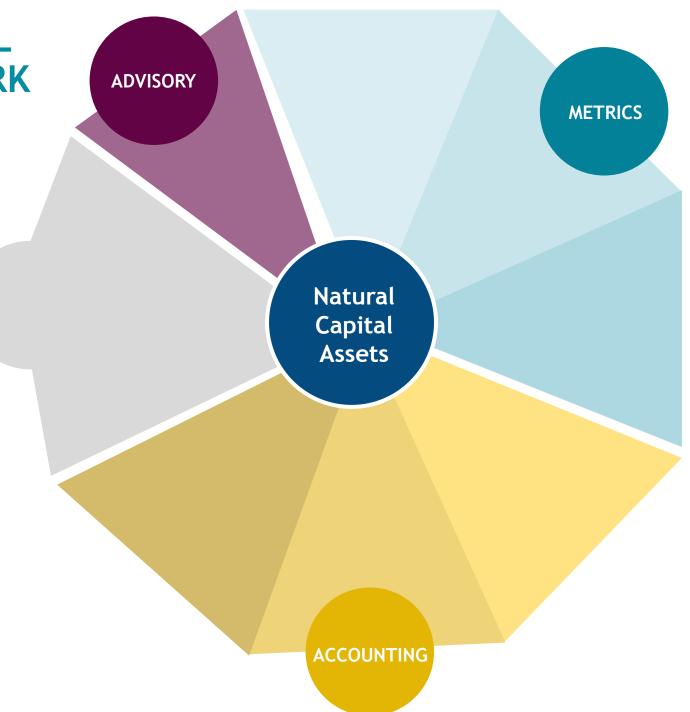
1. Understanding



What do we have?	What does it produce?	What is that worth?	What does it cost to maintain these benefits?
Stocks of natural capital assets	Flows of ecosystem services	Natural capital benefits (private + external)	Natural capital maintenance costs (private + external)
e.g. woodland area (hectares)	e.g. timber produced (m³) or recreational	i.e. £GBP	i.e. £GBP
woodland condition (SSSI status, access points)	visits (number)		

1. Understanding

2. Accounting



- Conventional financial accounts reflect the value of natural capital assets to the extent that they
  produce a financial income or incur a cost
- Purpose of corporate natural capital accounting (CNCA) is to enable better decisions to be made by organisations about the management of natural capital
  - Natural Capital Committee priority to develop methodology for CNCA
  - Private (and quasi-private) sector organisations are responsible for a large proportion of England's natural capital assets (approx. 2/3 land is privately owned)

# Conventional physical assets



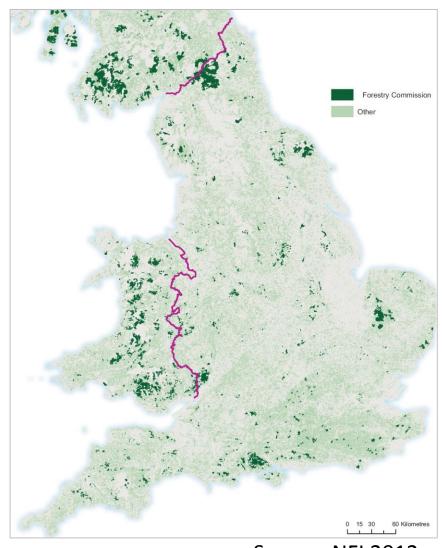
- Benefits to the company (revenue streams)
- Benefits at a single, local, scale
- Depreciate in value over finite lifetime
- Exclusively owned and controlled by the organisation for entirety of useful life

# Natural capital assets



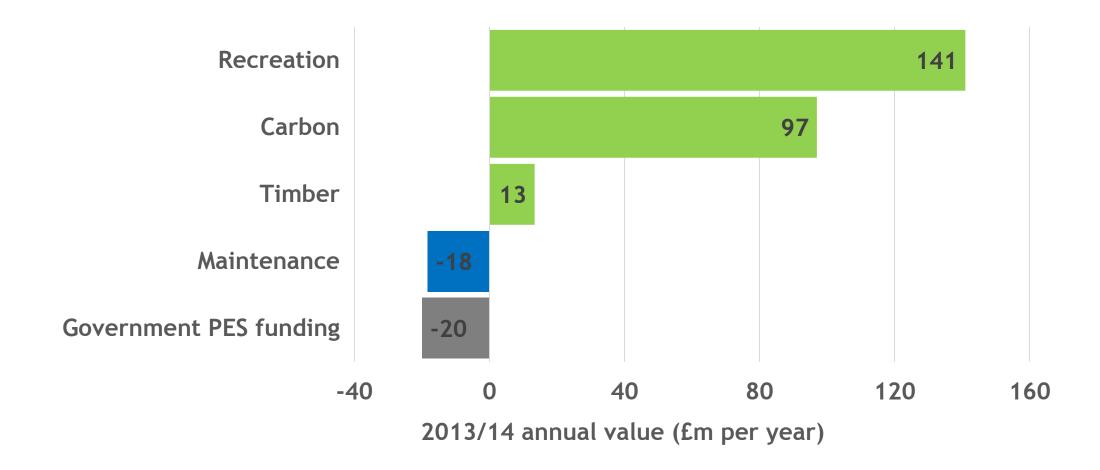
- Benefits to the company and wider society
- Benefits at multiple scales (local, regional, global)
- Without intervention value may decline or remain stable
- Value may tend to appreciate over an infinite lifetime
- Often only partially 'owned' or controlled (e.g. certain use rights) for a defined period of time





Source: NFI 2012

**At 31st March 2016** 



#### **At 31<sup>st</sup> March 2016**

	Private	External	Total	Financial
Assets	£m	£m	£m	£m
Baseline	400	11,600	12,000	1,200
Gain/Loss	-200	200	20	-
Addition/Disposal	-	-	-	-
Revaluation	100	-	100	100
Gross Asset Value	200	11,900	12,100	1,300

**At 31<sup>st</sup> March 2016** 

	Private	External	Total	Financial					
Assets	£m	£m	£m	£m					
Baseline	400	11,600	12,000	1,200					
Gain/Loss	-200	200	20	-					
Addition/Disposal	-	-	-	-					
Revaluation	100	-	100	100					
Gross Asset Value	200	11,900	12,100	1,300					
Liabilities	£m	£m	£m	£m					
Legal	-100	-	-100	Nil					
Other	-500	-30	-500	Nil					
Total Maintenance	-600	-30	-600						
Total Net Natural Capita	Total Net Natural Capital Assets 11,500								

- 1. The long-term value of natural capital assets
  - ⇒Assess future flows of costs and benefits to monitor sustainability of natural capital
- 2. Both private and external values
  - ⇒ Capture 'full' value associated with natural capital
- 3. Changes in natural capital
  - ⇒ Measures change in value over time, relative to an 'opening value'
- 4. Changes in value, by cause
  - ⇒ Quantity, quality, beneficiaries, and internal/external factors

#### Captured in financial reporting

	Aesthetics	Clean Air	Clean Water	Energy	Climate Regulation	Fibre (timber)	Food	Hazard Protection (flooding)	Recreation	Wildlife
Woodland	0	•		•	•	•		0	•	0
Grassland	0				0				•	0
Mountains, moors & heath	0				•				•	0
Enclosed farmland	0						•			
Freshwater	0		0					0		0
Urban	0	•						0	•	0
Coastal margins	0				0					0

#### Initial natural capital account

	Aesthetics	Clean Air	Clean Water	Energy	Climate Regulation	Fibre (timber)	Food	Hazard Protection (flooding)	Recreation	Wildlife
Woodland	0	•		•	•	•		0	•	0
Grassland	0				0				•	0
Mountain, moors & heath	0				•				•	0
Enclosed farmland	0						•			
Freshwater	0		0					0		0
Urban	0	•						0	•	0
Coastal margins	0				0					0

Significant service flow by habitat

Included in account

Partly included in account

Natural capital asset register

Physical flow account

Monetary account

Maintenance cost account

	Natural pital sto			Indicator	Units	Reference year (2008)	Reporting year (1) (2014)	Sc	ource	Note	es				3	
cc	ounting	unit: Fa	rmlaı	nd												7
		Aı	rea o	f farmland	Hectares	117	117		1	-					N	atio
	Years since organic conversion began		Years	2	6 1 -					Tr	ust					
	Acco	unting	ears (	since full organi							Year	s from rep	orting year*			
t		it by Ecosy	ctom	.		Reference	Reporting y	ear		oors f	rom ro	porting year				Notes
at	Se Clima	Service by	e Flov y inting	w Indicator	Units	Reference year (2008)	Reporting year (1) (2014)		1-5		-15	16-50	51-86	Source	Notes	
	Farml	Climate	regu	ulation												e da nding
p€	Farmli Recre	l Whole Est		Value per tonne carbon	£ (2014) /tonne carbon	56.01	59.18		64.46	77	2.39	202.21	330.86 (years 51- 86)	DECC (2013)	Values converted to 2014 prices using ONS GDF deflator	to above
	Whole	Farmlar	nd	Total value of carbon	£ (2014)	9.03	12.9							Estimate	Stock value	its tate
I		Recreat	tior	Accounting			Reference	F	Reporting y	ear		,	ears from re	porting year*		
ŀ	Food	Parklan	d	unit by Ecosystem Service	Indicator	Units	year (2008)		(1) (2014)			1-5	6-15	16-50 51-100	51-100	Source
I	Farml			Woodland				•					<u>.</u>			
	Farml Notes:	Food Pr		Forester's cost	NC Mainten- ance	£k	70		70			70	70	70	70	Wimpole account
					Operating	£k	0		0			0	0	0	0	As abov
ŀ	.S			Farmland	NC						1					
		Biodive		Fixed cost of the farm	NC Mainten- ance	£k	30		30			30	30	30	30	As above
					Operating	£k	140		140			140	140	140	140	As above
			Ľ	Whole Estate	NC						1			T-	П	
			Visitor and management	NC Mainten- ance	£k	25		25			25	25	25		As above	
So 1.	ources:				Operating	£k	215		215		- :	215	215	215	215	As abov
2. 3. 4.	. Natio	Public G	ioods	Notes: * Foreca 13, Willipole Co Data Collection Soil Resource	1301 141011 111	urrent condition	on being maint	ained	l <b>.</b>							





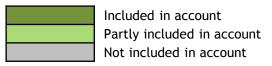


The Windsor Estat	The Windsor Estate						
<ul> <li>Approx. 6,400 ha of parkland, woodland</li> <li>Oaks, beeches, rare insect species</li> </ul>							
<ul> <li>Land management</li> <li>Managed for public enjoyment</li> <li>Statutory duty to maintain character as a Royal Park</li> <li>Management cost offset by income from property, agriculture and visitors</li> </ul>							
Services supported by natural capital	<ul> <li>Agriculture</li> <li>Forestry</li> <li>Biomass energy</li> <li>Climate regulation</li> <li>Recreation</li> <li>Amenity</li> </ul>						



					Ecosysten	n services				
	Aesthetics	Clean Air	Clean Water	Energy	Equable climate	Fibre	Food	Hazard protection	Recreation	Wildlife
					Scope of finan	cial account				
Gardens	•	0	0	0	0	-	-	0	•	0
Agriculture	-	-	0	0	0	0	•	-	-	0
Parkland	•	-	0	0	0	1	•	0	•	•
Woodland	•	•	•	0	•	•	-	•	•	•
					Scope of natural	capital account				
Gardens	•	0	0	0	0	1	-	0	•	0
Agriculture	-	-	0	0	0	0	•	-	-	0
Parkland	•	-	0	0	0	-	•	0	•	•
Woodland	•	•	•	0	•	•	-	•	•	•

- Significant ecosystem service flow by habitat
- Potential but not significant ecosystem service flow
- No ecosystem service flow by habitat



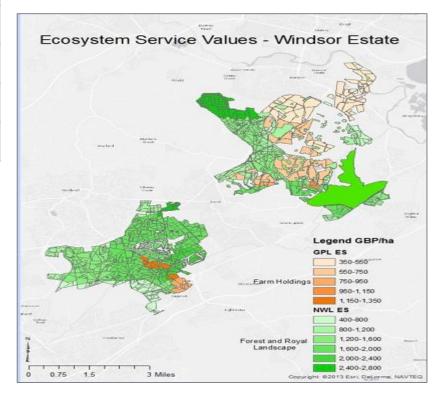
Annual value (gross)									
Agriculture	£0.1m	Rent							
Timber	£0.8m	Income							
Air quality	£0.4m	External							
Carbon sequestration	<£0.1m	External							
Recreation	£3.9m	Income & external							
Amenity	£0.6m	External							

- ⇒ Private values based on reported income
- ⇒ External values estimated from ecosystem service valuation model

Liabilities	Annual value	
Legal obligations	<£0.1m	SSSIs, public access, biodiversity
Other maintenance	£0.2m	e.g. woodland management

<sup>⇒</sup> Natural capital maintenance costs





	Private	External	Total
Assets	£m	£m	£m
Baseline	3.3	49.0	52.3
Gain/Loss	-	-	-
Addition/Disposal	-	-	-
Revaluation	-	-	-
Gross Asset Value	3.3	49.0	52.3



	Private	External	Total
Assets	£m	£m	£m
Baseline	3.3	49.0	52.3
Gain/Loss	-	-	-
Addition/Disposal	-	-	-
Revaluation	-	-	-
Gross Asset Value	3.3	49.0	52.3
Liabilities	£m	£m	£m
Legal	(0.3)	-	(0.3)
Other	(6.4)	-	(6.4)
Total Maintenance	(6.7)		(6.7)
Total Net Natural Capita	al Assets		45.6



Liabilities: (£6.7m)

Assets: £52.3m

⇒ Private: £3.3m

⇒ External £49.0m

Net private assets: (£3.4m)

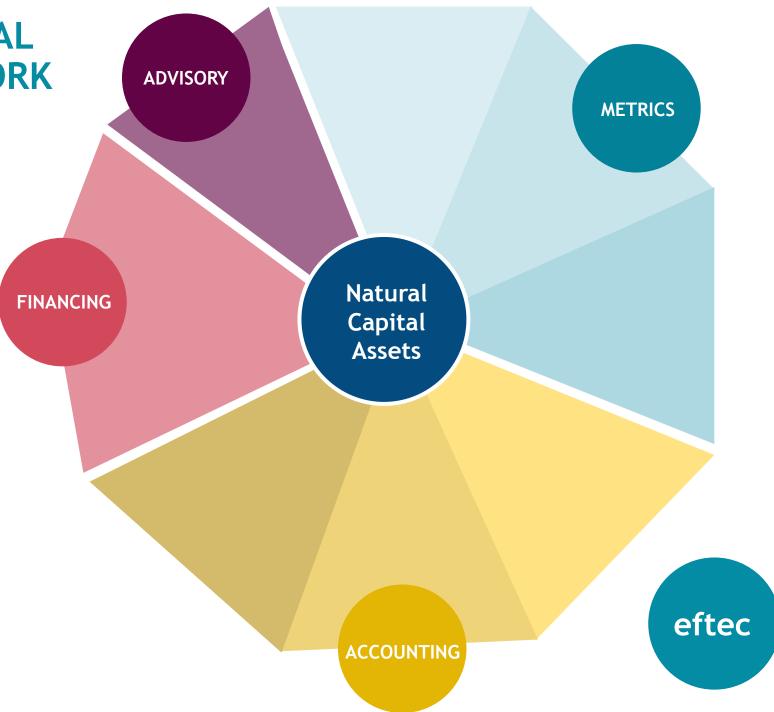
Net natural capital: £45.6m

- Pilot account shows significant net benefit that the Windsor Estate delivers
  - ⇒ Explicit demonstration of the wider value that is generated
  - ⇒Supports continuing long-term management to sustain benefits
- Business uses of CNCA framework being further explored The Crown Estate
  - Communicate the total contribution of its assets
  - ⇒Inform budgetary discussion and allocation of resources across the organisation
  - ⇒Assessing performance, engaging staff and priority-setting

- Long-term business strategy
  - ⇒ Identify risks of not maintaining natural capital
  - ⇒ Identify opportunity for generating new revenue streams (e.g. funding for maintaining natural assets or new markets)
- 2. Management and decision-making
  - ⇒Investment planning (e.g. physical capital, appraising impacts, prioritising maintenance)
- 3. Reporting
  - Demonstrate health and performance of natural capital to stakeholders
- 4. Governance
  - ⇒Support environmental and social responsibility objectives

1. Understanding

- 2. Accounting
- 3. Financing



## WHO DOES THIS?















**National** 

Trust





























**METRICS** 



**FINANCING** 

**ADVISORY** 

# CONTACT

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